

Educational Master Plan for 2013-2014

In view of these recommendations, and as a result of various discussions, the Staffing Committee makes the following recommendations.

Faculty Positions

| Staffing Committee Recommendations | | | | | |
|------------------------------------|----------------|------|----------------|--------------------------|---------------------------------------|
| New Teaching Faculty | | | | New Non-teaching Faculty | |
| Rank | Position | Rank | Position | Rank | Position |
| 1 | CHEM X 1 | 8 | SOC X 1 | 1 | MENTAL HEALTH COUNSELOR |
| 2 | MATH/ENG X 1 | 9 | POLS X 1 | 2 | PART-TIME COUNSELOR (Transfer Center) |
| 3 | AJ X 1 | 10 | WATER TECH X 1 | | |
| 4 | BIOL X 1 | 11 | ANTH X 1 | | |
| 5 | ELET/RENEW X 1 | 12 | EMS X 1 | | |
| 6 | LIBR X 1 | 13 | FIRE X 1 | | |
| 7 | ANAT/PHYS X 1 | 14 | ESL X 1 | | |

Classified Positions

| Staffing Committee Recommendations | |
|------------------------------------|---|
| Rank | Position |
| 1 | Systems Analyst |
| 2 | Part-Time Evening Support Staff |
| 2 | Part-Time Transfer Center Technician |
| 4 | Part-Time Assessment Center Technician |
| 5 | Part-Time Staff Secretary II - Business |
| 6 | A&R Technician |
| 7 | Part-Time ASL Interpreter Coordinator |

New Hires and Reclassifications 2012-2013

The Staffing Committee requested a review of all full-time employees hired since July 1, 2012.

Following are the lists of positions hired and reclassified in 2012-2013 (to date):

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New Hires:

| Original Hire Date | Classification | Title |
|--------------------|----------------|-------------------------------|
| 1/14/2013 | Faculty | FT Temp - Geography |
| 1/14/2013 | Faculty | FT Temp - Speech |
| 1/2/2013 | Administrator | Director of Nursing |
| 9/27/2012 | Classified | Technology Support Technician |

Reclassifications:

| Current Position | Current Range | Revised Position | Revised Range |
|---|---------------|---|---------------|
| Staff Secretary II (Preschool) | 12 | CFCS Technician | 12 |
| Water Systems Treatment Specialist | 30 | Water Systems Treatment Operator | 29 |
| Custodian | 8 | Custodian | 8 |
| Senior Computer Programmer/Data Analyst | 32 | Senior Programmer/Systems Analyst | 32 |
| Micro Computer Technician | 23 | Technology Support Technician | 23 |
| Student Services Technician (Counseling) | 13 | Student Services Technician | 13 |
| Grant Program Specialist | 35 | Grant Program Specialist | 35 |
| Vice President for Information Technology | VP | Vice President for Student Services, Technology, & Research | VP |

Additional Staffing Committee Recommendations

1. Revise the request for NEW faculty positions to include a required data analysis which needs to be submitted in the resource request. Include a section which requires how this request aligns with FCMAT recommendation #70. That analysis should include information recommended by Enrollment Management Consultant, and a link to related data (already compiled) should be made easily accessible and available. Relevant information /data points that should be reviewed include (as a part of comprehensive analysis):

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- a. IVC Student enrollment by course - the previous 3 years (6 semesters).
 - b. Statewide enrollment for the same course.
 - c. Average Class Size
 - d. Productivity levels – WSCH/FTES
 - e. Productivity levels - FTES/FTEF ratio
 - f. Student Success data
 - g. Fill Rates
2. Collaborate with the Curriculum Committee to review and recommend revisions to the Academic Hiring Procedures related to both *Determination of Vacancy and Replacement Positions* (Section 3.5.1). Place some limits on replacement positions that have not been replaced for multiple years – to help determine when the positions are considered new requests.
 3. Modify the District's *Request To Hire Form* (Human Resources) so that it includes a referral to the prioritization from the previous year's Staffing Plan and requires the submitter to directly address how the request reflects the Educational Master Plan.

The committee reviewed the rankings and related information on April 15, 2013 and April 24,

2013. The committee approved the recommendation of the 2013 Staffing Plan on May 1, 2013.

See Appendix C for the complete report for the Staffing Planning Committee.

Technology Recommendations

The Technology Planning Committee (TPC) evaluated and prioritized the 2013-2014 Annual Program Review (APR) budget requests at its April 11, 2013 regular meeting.

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The following requests were submitted for review and prioritization by the TPC, sorted below by priority:

| Technology Resource Requests | | | |
|------------------------------|------|---|---|
| Rank | Goal | Dept/ORG | Item |
| 1 | 2 | DSP&S ORG 903 | Everest-D Braille Embosser and Software |
| 2 | 2 | Business ORG 352 | Software (Adobe Photoshop) |
| 3 | 1 | IT ORG 707 | Network Switch Refresh |
| 4 | 3 | Science, Math Engineering ORG 271 | 1 Laptop |
| 4 | 1 | Research Planning ORG 102 | Statistical Software |
| 4 | 2 | Electrical, Residential Tech. ORG 343 | Software to locate Electrical Diagrams |
| 4 | 2 | Health and Public Safety ORG 671 | Student Tracking Database |
| 4 | 2 | EMT ORG 674 | Student Tracking Database |
| 4 | 3 | Purchasing ORG 821 | Software Upgrade |
| 4 | 3 | Student Health Fee ORG 915 | Software to streamline and digitize reporting |
| 5 | 2 | Science, Math Engineering ORG 271 | 112 Desktops |
| 6 | 1 | Matriculation Org 921 | Multimedia |
| 6 | 1 | IT ORG 707 | Data Center UPS |

In reviewing the Technology Resource Requests from the twelve (12) areas on campus the TPC makes the following recommendations in order of Priority:

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1. Everest-D Braille Embosser and Software; the committee ranked as highest priority. A new Braille embosser is needed to accommodate the needs of blind students attending IVC, and to comply with ADA compliance.
2. Upgrade Adobe Photoshop in Lab 2724; IVC currently owns a number of Adobe Photoshop licenses, before purchasing additional licenses an evaluation needs to be done to determine if there are any cost benefits to purchasing a campus license.
3. Network Switch Refresh; switching equipment is old and needs to be updated to meet the needs of the District.
4. There were six (6) Software requests and one (1) Laptop request; the committee felt that while these software projects and laptop may be necessary to fulfill each department's needs, additional information and evaluation is needed for each request.
5. Desktop computers (112) to replace the math and science lab computers; these desktop replacements will be included as part of the Computer Refresh Program next fiscal year.
6. Multimedia; this goal has been accomplished.
7. Data Center UPS; this goal will be accomplished through a different funding source.

See Appendix D for the complete report for the Technology Committee.

Facilities Recommendations

The facilities planning committee reevaluated the prioritization criteria developed during the 2010-2011 cycle and determined it still appropriate for the prioritization for the 2012-2013 program review budget requests.

Based on that reevaluation and prioritization, the Facilities committee makes the recommendations and sets the goals that follow:

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Facilities Requests from Program Review

| Priority | Description | Dept. | Justification |
|----------|-----------------------|-------|---|
| N/A | Farm Facilities | SME | A better teaching facility for agriculture, with land – approximately \$6-8 Million |
| 7 | Analytical Scales | SME | 8 Analytical scales to replace old scales. Approximately \$38,800.00 cost total. |
| 7 | Dissecting Microscope | SME | 12 dissecting microscopes, for various biology classes. The ones we have are very old and do not work well. |

Facilities Goals from Program Review

| Priority | Resource Plan Goal | EMP Goal | Due Date |
|----------|---|-----------------------------------|------------|
| 1 | Continue to prioritize facility and capital requests based on the criteria developed. (see grid) | 3.1, 3.2, 3.3, 3.4, 3.5, 3.6, 3.7 | Ongoing |
| 2 | Update, consolidate, align or note areas of non-alignment between the existing Facility Plan, the Facilities Resource Plan, Ten Year Master Build-out Plan, and the Strategic Plan | 3.2, 3.3 | 9/15/2011 |
| 3 | Determine the appropriateness of merging the Facilities and Environmental Improvement Committee with the Environmental Health and Safety Committee for purpose of the Facilities Resource Planning Committee. | 3.2, 3.3 | 9/15/2011 |
| 4 | Modify the CPR form to capture all the necessary information to more fully evaluate facilities and capital requests in the future. | 3.1, 3.2, 3.3, 3.4, 3.5, 3.6, 3.7 | 9/30/2011 |
| 5 | Provide training on the APR and CPR forms each fall to ensure the specific detail required for Facility Resource Planning is included | 3.7 | 10/15/2011 |

See Appendix E for the complete report for the Facilities Planning Committee.

BUDGET AND FISCAL PLANNING COMMITTEE RECOMMENDATIONS

Entering into the 2013-14 review-evaluation-planning cycle, the Budget and Fiscal Planning Committee is aware of the ongoing saga of the California fiscal crisis and the subsequent financial impact and the college's need for fiscal restraint in the 2013-14 budget. As the 2013-14 budget was developed, the fluidity of the State budget placed a cautionary tone on the Annual Program Reviews (APR).

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The Budget and Fiscal Planning Committee reviewed the 2013-14 budget development guidelines and the 2013-14 prioritization criteria and concurred with the continued utilization of both as guides to prioritization.

After reviewing the tools, the Budget and Fiscal Planning Committee developed goals and recommendations for the 2013-14 year and linked them to the Educational Master Plan goals when possible. In addition to the goal/recommendation, the committee added dates as appropriate. Finally, the committee concurred that these recommendations should be re-evaluated in September 2013 to ensure inclusion of any changes required based on any amendments to the State budget and potential for trickledown consequences to the college.

| Budget and Fiscal Planning Committee Goals | | | |
|--|---|----------------------|---------------------|
| # | Resource Plan Goals | EMP Goal | Due Date |
| 1 | Continue to prioritize non-contractual, non-fixed, expenditures based on the Budget Development guide and the Prioritization Criteria (see above) | 1.1,1.4,3.1 | On-going |
| 2 | Modify the Program Review form to capture all the necessary information to more fully evaluate fiscal impact of requests in the future. | 1.1,3.1,1.4 | On-going |
| 3 | Provide annual training on the Program Review forms to ensure the specific detail required for effective fiscal planning. | 1.1,1.3, 1.4, 3.1 | On-going |
| 4 | A listing of additional priority considerations and scoring guide for fiscal requests was developed in a shared governance committee process. These guides should be re-evaluated, updated, and presented again to the shared governance committees annually. | 1.1,1.3, 1.4,3.1 | On-going |
| 5 | Review of all recommendations after the State budget is finalized and re-certify with the Budget and Fiscal Planning Committee prior to the submission of the Final budget to the Board of Trustees for approval. | 1.1,1.3, 1.4,3.1 | Prior to 9-14-13 |
| 6 | Variance analysis from current year to budget; investigate significant variances. | 3.1 | On-going |

See Appendix F for the complete report for the Budget and Fiscal Planning Committee.

Professional Development Recommendations

Professional Development resource requests for 2013-2014 were reviewed and prioritized by Travis Gregory, Administrative Dean for Human Resources, Ted Ceasar, Dean of Counseling, and Taylor Ruhl, Dean of Arts and Letters.

Based on that review, the Professional Development Committee establishes the following goals and makes the following requests:

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| Professional Development Committee Goals | | | |
|--|---|------------------|-----------|
| Priority | Resource Plan Goal (with targets if possible) | EMP Goal | Due Date |
| 1 | Ensure training related to SLOs and SAOs | 1.1-1.8 , 2.1 | 6/30/2014 |
| 2 | Ensure training necessary to address accreditation, state contracts, and/or program certification requirements and national standards | 2.1 – 2.4 | 6/30/2014 |
| 3 | Encourage training that will facilitate succession planning | 3.3 | 6/30/2014 |
| 4 | Ensure training to promote environmental health and safety | 3.1 | 6/30/2014 |
| 5 | Modify the APR and CPR forms to capture all the necessary information to more fully evaluate professional development requests in the future and ensure adequate training of all process users. | 3.3, 3.7 | 6/30/2014 |
| 6 | APR requests should link magazines, subscriptions, and publications to professional development so that the District can more easily determine if there are unnecessary duplications. | 3.3 | 6/30/2014 |
| 7 | APR should have additional information regarding employee numbers/ status as part of the justification detail. | 3.3 | 6/30/2014 |
| 8 | Ensure training to assist faculty and staff in maintaining currency in their subject or work area, including training related to the technology / enterprise software / pedagogical process | 2.1- 2.4 | 6/30/2014 |
| 9 | Ensure training in group dynamics, diversity, promoting dignity and respect and promoting civility | 2.1 – 2.4 | 6/30/2014 |

| Professional Development Committee Requests from APR and CPR | | | | |
|--|--------------------------|--------------------------------------|--|----------|
| Priority | Description | Department | Justification | Cost |
| 1 | Travel-Staff Conferences | SLO | Curriculum Institute to address ACCJC recommendations re: SLO,PLO,SAOs | \$680 |
| 1 | Travel-Staff Conferences | Transfer Center/Articulation Officer | Travel Expenses to attend regional and statewide meetings on articulation and implementation of SB 1440 Transfer Degrees | \$1,000 |
| 2 | Travel-Staff Conferences | Human Resources | ACHRO, LCW, and SHRM conferences | \$3,155 |
| 2 | Travel-Staff Conferences | English | Professional Development for English Instructors | \$10,000 |
| 2 | Travel-Staff | ESL | Professional | \$10,000 |

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| | | | | |
|---|---------------------------------|-------------------------|--|----------|
| | Conferences | | development for ESL Instructors | |
| 2 | Travel-Staff Conferences | World Language/Speech | Professional Development for Language/Speech Instructors | \$2,800 |
| 2 | Travel-Staff Conferences | Electrical Technologies | Professional Development/Certification Exam | \$10,000 |
| 3 | Rewards and Recognition Program | Human Resources | Employee Recognition Program | \$15,000 |

See Appendix G for the complete report for the Professional Development Committee.

Marketing Recommendations

The Public Relations and Marketing Committee was re-constituted by the College President in early spring 2013. The campus community may not be aware of the benefits and value of marketing efforts. It is anticipated that as the committee gains momentum, the various departments will begin to use the committee's services and include resource requests in future years and planning reviews:

| Public Relations and Marketing Committee Goals | | | | |
|--|--|---------------|-----------|----------------------------------|
| # | Resource Plan Goal | EMP Goal | Due Date | Lead |
| 1 | <u>Visioning</u> : To hold community visioning meetings throughout the district every three years. | 1.1, 1.3, 1.4 | Fall 2013 | Public Relations |
| 2 | <u>Fine and Applied Arts</u> : To provide hospitality for events at the gallery, community outreach and enrichment, instruction, and program enhancement. | 2.1 | 2013-2014 | Fine and Applied Arts Department |
| 2 | <u>Business</u> : To help the smaller programs in the Business Department (CISCO, Legal Assistant, Business Marketing, Business Management) grow and flourish; these programs benefit the community. | 2.1 | 2013-2014 | Business Department |
| 2 | <u>Fire Technology</u> : To increase the diversity (gender and ethnicity) of the Fire Academy and Fire Technology programs; reaching out to non-traditional students requires marketing in multiple media formats. | 2.1 | 2013-2014 | Fire Technology Department |